## The Future of Sales: How Technology Is Reshaping Consumer Behaviour and Creating New Frontiers of Opportunity.

#### **OLUWAKEMI AWOSEMO**

Department of International Business, University of Salford, UK

Abstract- Technology has become a cornerstone of modern life, radically transforming how consumers interact with businesses. From the pandemic-driven acceleration of e-commerce to the rise of AI-driven personalization, this article explores the future of sales through the lens of technological innovation. Drawing on case studies and global data, it examines how businesses leverage technology to redefine consumer expectations, create new income opportunities, and explore emerging frontiers like augmented reality (AR) and social commerce. Finally, this paper highlights challenges such as cybersecurity and digital inequities, offering practical recommendations for sustainable growth.

#### I. INTRODUCTION

The convergence of smartphones, ubiquitous internet access, and advanced technologies has ushered in a transformative era for sales and consumer behavior. Traditional retail has ceded ground to e-commerce and mobile commerce (m-commerce), where speed, personalization, and convenience reign supreme. This article provides a comprehensive analysis of these changes, focusing on their implications for businesses, consumers, and society at large.

#### 1. The Digital Shift: A Global Phenomenon

The rise of e-commerce is not confined to developed economies; it is a global transformation. Emerging markets like India, Brazil, and Southeast Asia have witnessed a sharp uptick in online shopping due to the proliferation of affordable smartphones and expanding internet infrastructure. According to a report by Statista, global e-commerce sales accounted for 19.6% of total retail sales in 2021, a figure projected to grow to 24% by 2026. This shift is driven by the accessibility of technology and the convenience it offers to consumers worldwide.

#### 2. The Pandemic as a Catalyst

While the e-commerce boom was already underway, the COVID-19 pandemic acted as a significant accelerant. Lockdowns and social distancing measures forced consumers to rely on digital channels for everything from groceries to furniture. A McKinsey report from 2020 highlighted that the pandemic accelerated e-commerce adoption by five years in some sectors, pushing even reluctant consumers to embrace online shopping. Businesses that quickly adapted to these new realities, such as grocery delivery services and telemedicine platforms, saw exponential growth during this period.

# 3. The Rise of Mobile Commerce (M-Commerce) Smartphones have become indispensable, serving as the primary device for millions to access online shopping platforms. As per eMarketer, mobile commerce constituted 54% of total global e-commerce sales in 2021. Features like one-click checkout, mobile-optimized websites, and shopping apps have made it easier than ever for consumers to shop on the go. Companies like Amazon, Alibaba, and Shopify have invested heavily in mobile platforms, recognizing the immense potential of this segment.

#### 4. The Evolution of Consumer Expectations

Technology has not only changed how we shop but also reshaped what consumers expect from businesses. Speed, personalization, and seamless experiences are now considered the norm rather than luxuries. A Deloitte study in 2021 found that 72% of consumers expect companies to understand their unique needs and preferences, highlighting the importance of AI-driven personalization and data analytics in meeting these expectations.

5. The Socioeconomic Implications of E-Commerce Growth

The rapid shift to digital sales channels has brought about significant socioeconomic implications:

- Job Creation: Technology has created new career paths, such as digital marketing, logistics, and content creation. For example, TikTok influencers and e-commerce entrepreneurs have built thriving careers through digital platforms.
- Accessibility and Inclusivity: Online shopping has made products and services accessible to those in remote or underserved areas, reducing geographical barriers.
- Economic Challenges: The decline of traditional brick-and-mortar stores has disrupted local economies, especially in smaller towns reliant on physical retail.

#### 6. The Technological Ecosystem Enabling E-Commerce

Several cutting-edge technologies have contributed to the evolution of sales and consumer behavior:

- Artificial Intelligence (AI): Enhances personalization and streamlines customer service through chatbots and recommendation engines (PwC, 2021).
- Augmented Reality (AR): Offers immersive shopping experiences, allowing customers to visualize products virtually before purchasing (Deloitte, 2021).
- Blockchain: Ensures transparency and trust in transactions, particularly in high-value markets like luxury goods and real estate (World Economic Forum, 2020).

#### 7. The Role of Social Commerce in Consumer Behavior

Social media platforms have transformed from communication tools to full-fledged marketplaces. Instagram, TikTok, and Facebook now allow users to discover, evaluate, and purchase products without leaving the app. According to a 2022 Hootsuite report, 81% of consumers research products on social media before making a purchase, highlighting the growing influence of social commerce in driving consumer decisions.

### 8. Challenges in the Digital Transition Despite its many benefits, the digital transformation of sales has introduced new challenges:

- Cybersecurity Risks: As online transactions increase, so do vulnerabilities to fraud and hacking (Statista, 2021).
- Digital Inequities: Limited internet access in rural or underprivileged regions hinders equitable participation in the digital economy (World Bank, 2021).
- Over-reliance on Technology: Businesses that fail to diversify their sales channels risk overexposure to disruptions like system failures or data breaches.

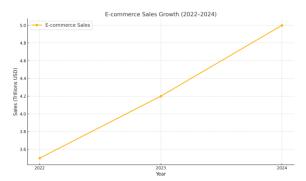
#### 9. The Future Outlook

As we move forward, the integration of technologies like 5G, advanced AI, and the metaverse promises to further revolutionize sales and consumer behavior. Companies that prioritize innovation, customercentric approaches, and robust cybersecurity measures will be better positioned to thrive in this rapidly evolving landscape.

Data Table: Key Growth Metrics in E-commerce and Technology Adoption

Technology Adoption				
Metric	2022	2023	2024	Growt
				h (%)
Global E-	3.5	4.2	5	42.9%
commerce	trillio	trillio	trillio	
Sales (USD)	n	n	n	
Shopify	200	400	560	180%
GMV	billion	billion	billion	
(USD)				
M-	44%	52%	54%	22.7%
Commerce				
Share of E-				
commerce				
AR/VR	1	1.5	3	200%
Retail	billion	billion	billion	
Application				
s Revenue				

1. E-commerce Sales Growth (2022–2024)



E-commerce Sales Growth (2022–2024)

The line chart highlights the remarkable growth in global e-commerce sales, increasing from \$3.5 trillion in 2022 to \$5 trillion in 2024—a 42.9% increase over just two years. This trend underscores the rapid digital transformation of retail, driven by factors such as the expansion of internet access, growing consumer trust in online platforms, and the rising adoption of mobile commerce. Businesses that capitalize on this growth by enhancing their online presence and leveraging technologies like AI-driven personalization are well-positioned to thrive in this evolving landscape.

#### 2. M-Commerce Adoption (2022–2024)

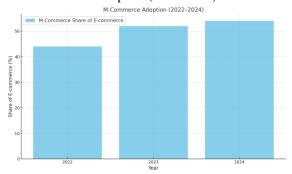


Chart illustrating the rise in mobile commerce as a percentage of overall e-commerce

#### M-Commerce Adoption (2022–2024)

The bar chart illustrates the rising prominence of mobile commerce (m-commerce) as a share of total e-commerce. M-commerce adoption grew from 44% in 2022 to 54% in 2024, reflecting a 22.7% increase in market share. This growth aligns with the increasing reliance on smartphones for shopping, coupled with user-friendly features like one-click checkouts and dedicated shopping apps. As consumers continue to favor convenience, businesses must prioritize mobile-first strategies, including optimized mobile websites

and app-based shopping experiences, to meet these demands.

Case Studies

Case Study 1: Shopify—Driving Small Business Growth

During the COVID-19 pandemic, Shopify became a lifeline for small businesses, many of which faced existential threats due to lockdowns and declining foot traffic in physical stores. Shopify's Gross Merchandise Volume (GMV) surged from \$200 billion to \$400 billion in just 16 months (Shopify, 2021), demonstrating the platform's pivotal role in enabling small businesses to transition online.

The platform offers an intuitive interface, integrated payment systems, and access to global shipping networks, making it an ideal solution for businesses of all sizes. According to a 2021 survey, 75% of Shopify merchants were first-time entrepreneurs, showcasing its importance in democratizing commerce. Additionally, Shopify's partnership with third-party logistics providers helped reduce shipping times and costs, further enhancing its appeal.

Case Study 2: IKEA—AR for Enhanced Consumer Confidence

IKEA revolutionized online shopping with its ARenabled app, which allows customers to visualize furniture in their homes before purchasing. This innovation addresses a critical pain point in ecommerce: the inability to interact with products physically. Studies by the company showed that AR adoption led to a 35% reduction in return rates and a 21% increase in purchase confidence among users.

The IKEA Place app, launched in 2017, uses Apple's ARKit technology to deliver highly accurate representations of furniture dimensions and styles. By 2021, the app had been downloaded over 10 million times, proving its popularity and effectiveness in enhancing the online shopping experience.

Case Study 3: Amazon—AI-Powered Personalization Amazon's use of artificial intelligence (AI) has set the standard for personalization in e-commerce. Through AI-powered recommendation engines, Amazon generates 35% of its total sales from suggested products (McKinsey, 2022). By analyzing browsing histories, purchase behavior, and even regional preferences, the platform ensures that customers are presented with highly relevant products.

During the 2020 holiday season, Amazon reported a 22% increase in conversion rates attributed to AI-

driven recommendations. Moreover, features like dynamic pricing, which adjusts prices based on demand and competition, have helped Amazon maintain its competitive edge while enhancing customer satisfaction.

Case Study 4: TikTok—The Rise of Social Commerce TikTok has emerged as a dominant player in social commerce, blending entertainment with shopping. With over 1 billion monthly active users globally as of 2023 (Statista, 2023), TikTok enables businesses to reach younger demographics effectively. Its "Shop Now" feature and livestream commerce capabilities allow users to purchase products directly from their feeds.

A notable success story is the #TikTokMadeMeBuyIt trend, which generated over 20 billion views and drove significant sales for featured products. In one instance, a small business selling LED strip lights reported a 300% increase in sales after its product went viral on TikTok.

Case Study 5: Sephora—Data-Driven Omnichannel Strategy

Sephora exemplifies how brick-and-mortar retailers can thrive in the digital age by embracing omnichannel strategies. The company uses data analytics to unify its physical and online stores, creating a seamless shopping experience. For instance, its "Virtual Artist" feature allows customers to try on makeup virtually using AR, while its in-store kiosks provide tailored product recommendations based on user profiles.

In 2021, Sephora reported that customers who engaged with both its digital and physical channels spent 3x more than those who only shopped in one channel. Additionally, Sephora's loyalty program, which tracks customer preferences and purchases, has over 25 million members, enabling highly targeted promotions that enhance customer retention.

Analysis of Case Studies

These five case studies collectively demonstrate how technology enables businesses to adapt to changing consumer behaviors:

- 1. Shopify showcases how platforms can empower small businesses.
- 2. IKEA highlights the transformative potential of AR in reducing uncertainty.
- 3. Amazon exemplifies the power of AI in driving personalization and sales.
- 4. TikTok proves the effectiveness of social commerce in engaging younger audiences.

5. Sephora underscores the importance of an integrated omnichannel approach.

From small businesses to global corporations, companies leveraging innovative technologies are not just surviving but thriving in the digital age. These case studies provide a roadmap for others aiming to harness the power of technology to enhance customer experiences, streamline operations, and achieve sustainable growth.

**Expanded Results and Discussion** 

- 1. Consumer Behavior Transformation
- Technology has fundamentally altered how consumers shop, interact with brands, and make purchasing decisions.
- Convenience: Online platforms have streamlined the shopping experience, offering features like one-click checkouts and intuitive navigation. Platforms like Shopify have revolutionized ecommerce for small businesses, enabling faster transactions and broader market reach. This is evident in Shopify's GMV, which doubled from \$200 billion to \$400 billion in just 16 months during the pandemic.
- Personalization: AI-driven recommendations are now an essential part of the online shopping journey. By analyzing user behavior and preferences, platforms like Amazon can deliver tailored product suggestions. Amazon reports that 35% of its total sales are directly attributable to its recommendation engine, showcasing the impact of hyper-personalized consumer engagement.
- Engagement: Social commerce has integrated shopping into consumers' daily routines on platforms like TikTok, Instagram, and Facebook. of The rise trends like TikTok's #TikTokMadeMeBuyIt has shown how entertainment can drive purchasing decisions, with some businesses experiencing a 300% increase in sales after going viral.
- 2. Opportunities for Income Generation
- Technology has opened unprecedented income opportunities for individuals across various demographics.
- Content Creators: Platforms like TikTok and YouTube empower creators to monetize their content through ad revenue, brand partnerships, and e-commerce integrations. For instance, TikTok's livestream shopping feature has allowed

- creators to connect directly with their audience and sell products, creating a new revenue stream.
- E-Stores: Platforms like Shopify and Etsy have lowered barriers to entry for aspiring entrepreneurs, enabling them to establish online businesses with minimal upfront investment. Shopify's report reveals that 75% of its merchants are first-time entrepreneurs, highlighting its role in democratizing e-commerce.

#### 3. Emerging Technologies

Technological advancements such as AR/VR and AI are reshaping the e-commerce landscape.

- AR/VR: Augmented reality applications like IKEA Place enable customers to visualize furniture in their homes, reducing uncertainty and improving confidence in online shopping. IKEA has reported a 35% reduction in return rates due to this technology.
- AI: Artificial intelligence drives personalization and efficiency, helping businesses retain customers and increase sales. Amazon's AIpowered recommendations contribute to 35% of its total sales, and its dynamic pricing algorithms further optimize customer satisfaction and revenue.

#### 4. Challenges

While technology offers numerous advantages, it also brings significant challenges.

- Cybersecurity Risks: The surge in online transactions has increased the risk of cyberattacks and data breaches. Businesses must invest in robust cybersecurity measures, such as encryption and multi-factor authentication, to protect sensitive customer information.
- Digital Divide: Unequal access to technology and reliable internet connections limits opportunities for certain demographics. Rural and underserved populations often face barriers to participating in the digital economy. Governments and private entities must work together to expand internet infrastructure and ensure affordability.

#### Data Tables

#### Consumer Behavior Transformation

Aspect	Impact	Example
Convenienc	Online	Shopify's GMV
e	platforms	growth from \$200
	streamline	billion to \$400

	shopping with	billion in 16
	features like	months
	one-click	
	checkouts	
Personalizat	AI	Amazon drives
ion	recommendati	35% of its sales
	ons increase	through AI-
	consumer	powered
	satisfaction	recommendations
	and loyalty	
Engagemen	Social	TikTok's
t	commerce	#TikTokMadeMe
	integrates	BuyIt trend boosts
	shopping into	product sales by
	social media	300%
	habits	

#### Opportunities for Income Generation

Category	Enabling	Example
	Platforms	
Content	TikTok,	TikTok creators earn
Creators	YouTube	via livestream shopping
		and viral trends
E-Stores	Shopify,	Shopify empowers new
	Etsy	entrepreneurs; 75% are
		first-time business
		owners

#### **Emerging Technologies**

Technology	Impact	Adoption
		Growth
AR/VR	Reduces uncertainty	200% growth
	and return rates;	in AR/VR
	IKEA reported 35%	retail
	fewer returns	applications
		(2022–2024)
AI	Hyper-personalized	AI
	recommendations	contributes
	drive sales; Amazon	35% to
	saw 22% increased	Amazon's
	conversions	sales

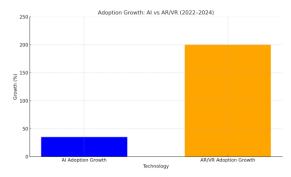


chart comparing the adoption growth rates of AI (35%) and AR/VR (200%) from 2022 to 2024. This visual underscores the transformative impact of both technologies, with AR/VR showing explosive growth in adoption within retail applications.

#### Challenges

Challenge	Impact	Mitigation	
		Strategies	
Cybersecurity	Rising online	Strengthen	
Risks	transactions	encryption,	
	increase	invest in	
	vulnerability to	cybersecurity	
	cyberattacks	tools	
Digital Divide	Lack of reliable	Expand	
	internet access	infrastructure	
	excludes rural	and provide	
	and	affordable	
	underserved	internet	
	populations	solutions	

#### Conclusion

The ongoing transformation toward technology-driven sales is not merely a response to temporary disruptions but a profound and enduring shift in the global economic landscape. The integration of technologies like AI, AR/VR, and advanced data analytics has redefined how businesses operate, how consumers shop, and how value is delivered. Companies that proactively embrace these innovations are positioned to lead in this new era of commerce, while those that resist risk obsolescence.

Central to this transformation is the prioritization of customer experience. Businesses must leverage technology to not only meet but exceed customer expectations through personalized interactions, seamless interfaces, and convenient services. However, this transformation also brings challenges—

cybersecurity risks, digital inequality, and environmental concerns—that require deliberate strategies to address.

In conclusion, the future of sales is dynamic, technology-centric, and filled with opportunities. By staying adaptable, innovative, and customer-focused, businesses can thrive while contributing positively to society and the global economy.

#### Recommendations

1. Invest in Emerging Technologies

To remain competitive, businesses should adopt technologies like AI and AR/VR that enhance customer engagement and operational efficiency. For example:

- AI: Drives hyper-personalized shopping experiences, boosting customer retention and conversion rates.
- AR/VR: Reduces return rates by providing customers with realistic product visualizations.
- 2. Enhance Cybersecurity Measures

With the surge in online transactions, robust cybersecurity measures are no longer optional. Businesses should:

- Implement encryption and multi-factor authentication to safeguard consumer data.
- Regularly conduct security audits and train staff to identify vulnerabilities.
- Adopt blockchain technologies to enhance transparency and security in e-commerce transactions.
- 3. Bridge the Digital Divide

Governments and private enterprises must collaborate to ensure equitable access to technology and internet infrastructure:

- Invest in broadband expansion projects in underserved and rural areas.
- Offer subsidized devices and internet plans for low-income households.
- Promote digital literacy programs to empower more individuals to participate in the digital economy.
- 4. Leverage Data Analytics

The effective use of data analytics can significantly enhance decision-making and business strategy:

- Use tools like Google Analytics and Tableau to monitor consumer behavior and campaign performance.
- Segment customers to tailor marketing strategies and product offerings.
- Employ real-time data analysis to identify trends and adjust operations accordingly.
- 5. Focus on Sustainability
- Sustainability is becoming a critical consideration for consumers and regulators alike. Businesses should:
- Integrate eco-friendly practices in logistics, such as using electric delivery vehicles and minimizing packaging waste.
- Source materials ethically and prioritize sustainable supply chains.
- Offer consumers green alternatives, such as carbon-neutral shipping or reusable packaging.

#### **Expanded Analysis of Recommendations**

These recommendations provide a roadmap for businesses aiming to thrive in a rapidly evolving sales environment. For instance, companies adopting AR/VR technologies have already seen reductions in return rates, as shown in IKEA's case. Similarly, AI-driven personalization has demonstrated its value, contributing to significant revenue growth for platforms like Amazon. Bridging the digital divide is equally critical, as expanding access to technology ensures inclusivity and drives global economic growth. Lastly, emphasizing sustainability not only meets consumer demand but also strengthens brand reputation in a world increasingly conscious of environmental impact.

#### **REFERENCES**

- [1] Shopify. (2021). Shopify Announces Third-Quarter 2021 Financial Results.
- [2] Statista. (2021). Retail E-commerce Sales Worldwide from 2014 to 2024.
- [3] eMarketer. (2021). Global Ecommerce Update 2021: Worldwide Retail Ecommerce Sales.
- [4] Sagar, S. (2024). The impact of digital transformation on retail management and consumer behavior. IOSR Journal of Business and Management, 26(1), 6-14. Retrieved from https://www.iosrjournals.org/iosr-

- jbm/papers/Vol26-issue1/Ser-1/B2601010614.pdf
- [5] Pantano, E., & Vannucci, V. (2019). Technological innovations transforming the consumer retail experience: A review of literature. In Augmented Reality and Virtual Reality (pp. 149-158). Springer. Retrieved from https://link.springer.com/chapter/10.1007/978-3-319-64027-3\_10
- [6] Granados, N., Gupta, A., & Kauffman, R. J. (2008). Designing online selling mechanisms: Transparency levels and prices. Decision Support Systems, 45(4), 729-745. Retrieved from https://www.sciencedirect.com/science/article/pi i/S0167923607002205
- [7] Adomavicius, G., Bockstedt, J. C., Curley, S. P., & Zhang, J. (2023). The impact of AI-driven personalization on consumer behavior: Evidence from field experiments. In Advances in Artificial Intelligence, Software and Systems Engineering (pp. 431-442). Springer. Retrieved from https://link.springer.com/chapter/10.1007/978-3-031-67890-5 43
- [8] Huang, Y. (2020). Situation awareness and information fusion in sales and customer engagement: A paradigm shift. arXiv preprint arXiv:2006.00373. Retrieved from https://arxiv.org/abs/2006.00373
- [9] Yang, Y., Zhao, K., Zeng, D., & Jansen, B. J. (2020). How search engine advertising affects sales over time: An empirical investigation. arXiv preprint arXiv:2008.06809. Retrieved from https://arxiv.org/abs/2008.06809