# Teacher Induction Program (TIP): A Mentor-Guided Support and Inductee's Performance

KELLY JAMES R. TORIBIO<sup>1</sup>, IVY A. LANTAKA<sup>2</sup> Zamboanga Peninsula Polytechnic State University

Abstract- Mentors play an important role to ensure that the newly hired teachers are well-guided on how to accomplish the TIP. They ensure that the newly hired teacher was able to attend the TIP Orientation. Ask them if they have queries and clarifications. Set an agreement with the newly hired teacher and possibly with other mentors and other newly hired teachers on when to have a TIP catch-up/coaching and mentoring session/LAC. The main objective of the study is to determine the extent of mentor-guided support and inductee's performance in the conduct of Teacher Induction Program (TIP). The study employed a descriptive-correlational quantitative research design to 40 TIP inductees using a researcher's made survey questionnaire to determine the extent of mentor-guided support and inductee's performance in the conduct of Teacher Induction Program (TIP). It was concluded that the mentorguided support among TIP inductees is relatively very high except for the predictor variable orientation which had been rated lowest by the teachers at the selected schools involved in the study. The inductee's performance in terms of TIP inductees' performance final rating was outstanding. There is no significant relationship in the extent of mentor-guided support and inductee's performance among the Teacher Induction Program. Mentorguided support may not be strongly link to highest educational attainment. Mentor-guided support may not be closely associated with the length of service and number of conducted LAC sessions.

#### I. INTRODUCTION

Teacher Induction Program (TIP) is designed for newly hired teachers to immerse them in the teaching profession in the public school system (DepEd 2019). Induction programs run for three years for teachers and one year for school leaders. An assessment is administered at the end of the program to gauge the level of readiness of the DepEd personnel for his or her new role. An induction program is a prerequisite for any of the courses for each job group. It provides a comprehensive support system for new teachers in the public school system. Providing training and mentoring to newly hired teachers to improve their knowledge, skills, and values. DepEd fully supports the principle of lifelong learning and commitment to the development of beginning teachers (DO 43, S. 2017). Indeed, it is extremely important to know the duties and the responsibilities attached to it (David, 2021).

Mentors play an important role to ensure that the newly hired teachers are well-guided on how to accomplish the TIP. They ensure that the newly hired teacher was able to attend the TIP Orientation. Ask them if they have queries and clarifications. Set an agreement with the newly hired teacher and possibly with other mentors and other newly hired teachers on when to have a TIP catch-up/coaching and mentoring session/LAC. A LAC session for TIP catch-up or discussion of some topics from the TIP could be scheduled once a month or once all newly hired teachers in the school are done with one course. This could serve as a culminating activity. The DepEd Teacher Induction Program (TIP) coursebooks are designed to be self-paced. The role of the mentor is to guide the newly hired teacher in answering the coursebook. The newly hired teachers need to accomplish the following to complete the course: I) answer the coursebook; ii) pass the summative assessment quiz; and iii) submit portfolio output.

In addition, Lipton and Wellman (2018) highlighted that with mentoring programs, beginning teachers have increased effectiveness in their classrooms, higher satisfaction, and greater commitment than those that do not experience these supports. The teacher mentoring program assists and encourages a new teacher into the education profession (Sparks, 2017). Moreover, Radford (2017) defined the role of a mentor

stating that they need to know how to facilitate learning, as well as observe and provide feedback.

As observed and as experienced, newly hired teachers doesn't know everything about the department. The mentors conducted an orientation for this program. They provided us with a conducive venue. Because of the orientation, we gained information that made us understand more of the program. We were then, introduced to our respective mentors. Mentoring was done through LAC session every Friday, 1 in the afternoon, together with the rest of the mentors and inductees. In terms of attendance, most of the time we achieved a perfect one hundred percent. We engaged in discussions about the courses and enthusiastically exchanged our ideas and initiatives. My mentor personally printed the modules for the initial course, demonstrating a hands-on approach. She further extended her support by creating a group chat to provide additional assistance with completing the portfolios. Additionally, she diligently reminded us of the submission deadlines. Thanks to the support from our mentor, my fellow inductees and I actively participated in LAC sessions, completed our portfolios, and effectively applied what we learned in our classrooms. The Teacher Induction Program isn't only mandatory; it's also embraced as an opportunity for continuous learning. This initiative significantly benefits novice teachers like me, equipping us with the knowledge and skills needed to excel as educators within the department. Through mentor-guided support, including orientation. classroom observations, assessments, and feedback, participants gain a deeper understanding of their roles, responsibilities, and expectations. This comprehensive approach enhances their performance and integration as full-fledged DepEd personnel within the education system.

The study was conceived to find out the extent of mentor-guided support and inductee's performance in the conduct of Teacher Induction Program (TIP) in Zamboanga City Division. The Department will benefit from this study because it could provide DepEd Officials baseline information and a basis for actions on the implementation of the program. The researcher would like to use the findings of this study in designing interventions.

#### II. METHODOLOGY

The study employed descriptive-correlational quantitative research design in determining the extent of mentor-guided support and inductee's performance using quantitative data.

The study used a researcher made surveyquestionnaire, as the main tool for data gathering with 4-point Likert Scale and consisted of three parts with focused on profile, mentor-guided support, and inductee's performance on the conduct of Teacher Induction Program (TIP).

The study was guided by appropriate research ethics and guidelines. Primary data were used in this study. Consent and permission from the respondents were gathered. The confidentiality of the respondents was maintained strictly to ensure the privacy of the respondents. Hence, the ethical aspect of the research was strictly implemented. The approval of the respondents to allow the researchers to present in the other forum or fora was ensured.

The guidelines set by the schools were followed in the conduct of the study. Permission to conduct the study involving the 40 TIP inductees from five elementary schools were requested with informed consent. Data gathering was conducted in the respective rooms of target-respondents.

#### III. RESULTS AND DISCUSSIONS

Problem 1. What is the extent of mentor's-guided support among the Inductee under the Teacher Induction Program in terms of orientation, classroom observation, and assessment and feedbacking?

Table 1
Extent of Mentor's-Guided Support among TIP
Inductees in Terms of Orientation

Statements	Mean	Verbal	Interpretation
		Description	
1. creates	3.52	Strongly	Very High
orientation		Agree	
checklist to			
ensure all			

necessary steps			
will be covered.			
2. sets	3.50	Strongly	Very High
standards for		Agree	
orientation			
3. provides	3.65	Strongly	Very High
conducive		Agree	
venue.			
4. starts on	3.45	Strongly	Very High
time.		Agree	
5. provides	3.60	Strongly	Very High
substantial		Agree	
information's			
on the program.			
6. defines job	3.57	Strongly	Very High
responsibilities.		Agree	
7. presents the	3.55	Strongly	Very High
course		Agree	
materials.			
8. answers	3.57	Strongly	Very High
questions to aid		Agree	
understanding.			
9. conducts	3.35	Strongly	Very High
inductee's		Agree	
feedback to			
evaluate the			
orientation.			
10. provides	3.10	Agree	High
ongoing			
support.			
Overall Mean	3.48	Strongly	Very High
		Agree	

 Legend:
 1.0-1.75-Strongly Disagree
 1.76 

 2.50-Disagee
 2.51-3.25-Agree

 3.26-4.0-Strongly Agree

 1.0-1.75-Very low
 1.76-2.50-Low

 2.51-3.25-High
 3.26-4.0-Very

 High

As shown in Table 1, the statement, "Provides conducive venue." is rated by the teachers the highest with a mean rating of 3.65, described as "strongly agree" and interpreted as "very high". This means the mentors provide conducive venue for the orientation. This further implies, that participants highly value having a comfortable and suitable environment for the orientation activities. Because it directly impacts the learning experience, group dynamics, and overall

satisfaction of the inductees. It creates a conducive atmosphere where inductees can thrive, engage fully, and benefit from the orientation program.

Moreover, the statement, "Provides ongoing support," is rated the lowest with a mean rating of 3.10, described as "agree" and interpreted as "good". This means, the inductees agree that the mentors provide ongoing support towards the Teacher Induction Program. This includes guidance and advice, professional development, feedback and reflection, emotional support, resource sharing, monitoring progress, role modeling, and celebrating successes. While still positive, this means that there may be some areas for improvement in providing continuous support beyond the initial orientation period.

The overall mean for extent of mentor's-guided support among TIP inductees in terms of orientation is 3.48, described as described as "strongly agree" and interpreted as "very high". Overall, the data indicates that participants highly value a well-organized, informative, and supportive orientation process, with most aspects rated within the "Strongly Agree" range. This implies, that the mentor's-guided support among the Inductee under the Teacher Induction Program in terms of orientation was relatively very high.

This finding is supported by the study of Lindström (2022) confirmed that teaching orientation was dominant, yet differences in how supervisors conceptualize affordances during practice emerged. In addition, Ferrer's (2018) findings showed that handling large classes, student differences, and classroom management were the greatest challenges experienced by the new teachers. Training, schoolinitiated programs, and support from colleagues were mainly the form of support given.

Table 2
Extent of Mentor's-Guided Support among TIP
Inductees in Terms of Classroom Observation

Statements	Mea	Verbal	Interpretatio
	n	Descriptio	n
		n	
1. views the	3.37	Strongly	Very High
mentee's		Agree	
lesson plans			

and			
discusses			
teaching			
methods and			
instructional			
styles.			
2. entertains	3.72	Strongly	Very High
questions		Agree	
from		115100	
inductees.			
3. observes	3.60	Strongly	Very High
	3.00		very mgn
alignment of		Agree	
the lesson			
with the			
learning			
objectives			
and			
outcomes			
4. observes	3.67	Strongly	Very High
classroom		Agree	
management			
5. observes	3.60	Strongly	Very High
the materials		Agree	
used.			
6. observes	3.67	Strongly	Very High
enthusiasm		Agree	, ,
and		J	
engagement			
of the teacher			
and students.			
_	3.70	Strongly	Very High
	3.70		VCI y IIIgii
attention to both		Agree	
strengths and			
areas for			
improvement			
	2.1.5		***
8. observes	3.15	Agree	High
time			
management			
9. provides	3.55	Strongly	Very High
feedback and		Agree	
support to			
enhance			
teaching			
practices.			

10.	offers	3.45	Strongly	Very High
continu	uous		Agree	
mentor	r-			
guided				
suppor	t.			
Overal	!!	3.55	Strongly	Very High
Mean			Agree	

 Legend:
 1.0-1.75-Strongly Disagree
 1.76 

 2.50-Disagee
 2.51-3.25-Agree

 3.26-4.0-Strongly Agree

 1.0-1.75-Very low
 1.76-2.50-Low

 2.51-3.25-High
 3.26-4.0-Very

 High

As shown in Table 2, the statement, "Entertains questions from inductees." is rated by the teachers the highest with a mean rating of 3.72, described as "strongly agree" and interpreted as "very high". This further implies, that mentors being open to questions from inductees fosters a supportive learning environment and encourages dialogue between mentors and mentees.

On the other hand, the statement, "Observes time management.," is rated the lowest with a mean rating of 3.15, described as "agree" and interpreted as "high". This means, the inductees agree that the mentors observe time management during classroom observation. As experienced, mentors really take note how an inductee manage his/her allotted timeframe to finish the activities as planned.

The overall mean for the extent of mentor's-guided support among TIP inductees in terms of classroom observation is 3.55, described as described as "strongly agree" and interpreted as "very high". This further implies that the mentor's-guided support among the Inductee under the Teacher Induction Program in terms of classroom observation was relatively very high. Overall, the data means that mentors play a significant role in supporting TIP inductees during classroom observation, with a strong emphasis on providing constructive feedback, fostering dialogue, and promoting effective teaching practices.

This finding is supported by the findings of Auman (2023), that systematic classroom observation revealed emerging themes such as guide for

improvement; evaluation and assessment; ability to accept constructive criticism; advocate professional growth; and receives technical assistance. In addition, Cassidy (2018) revealed that teachers benefit from receiving detailed and specific feedback as it relates to their instructional practices, and providing such feedback improves a teachers' ability to reflect upon their instruction.

Table 3
Extent of Mentor's-Guided Support among TIP
Inductees in Terms of Assessment and Feedbacking

Statements Statements	Mean	Verbal	Interpretation
		Description	-
1. willingness to	3.85	Strongly	Very High
support mentees.		Agree	
2. collects and uses	3.50	Strongly	Very High
data to monitor		Agree	
progress			
3. identifies areas	3.50	Strongly	Very High
for improvement.		Agree	
4. modifies	3.62	Strongly	Very High
instruction.		Agree	
5. gives technical	3.62	Strongly	Very High
assistance.		Agree	
6. engages in a	3.50	Strongly	Very High
dialogue with the		Agree	
inductee.			
7. shows care:	3.60	Strongly	Very High
approach feedback		Agree	
with empathy.			
8. monitors	3.40	Strongly	Very High
progress.		Agree	
9. follows	3.40	Strongly	Very High
schedules of		Agree	
retrieval of			
portfolios.			
10. evaluates the	3.47	Strongly	Very High
content of the		Agree	
portfolio before			
submitting to the			
district.			
Overall Mean	3.56	Strongly	Very High
Legande 10175		Agree	1 76

Legend: 1.0-1.75-Strongly Disagree 1.76-2.50-Disagee 2.51-3.25-Agree 3.26-4.0-Strongly Agree 1.0-1.75-Very low 1.76-2.50-Low 2.51-3.25-High 3.26-4.0-Very High

As shown in Table 3, the statement, "Willingness to support mentees." is rated by the inductees the highest with a mean rating of 3.85, described as "strongly agree" and interpreted as "very high". This means that the mentors are willing enough to support the mentees. On the other hand, the statements, " Monitors progress." and "Follows schedules of retrieval of portfolios." are rated the lowest with both mean rating of 3.10, described as "strongly agree" and interpreted as "very high". This implies, that inductees strongly agree that the mentors really monitor their progress in the program and really follows the schedules of retrieval of portfolios. Per observation, mentors were consistent in conducting progress monitoring whereas inductees were also found to be compliant with their portfolios ahead of time.

The overall mean for the overall mean for extent of mentor's-guided support among TIP inductees in terms of assessment and feedbacking is 3.56, described as described as "strongly agree" and interpreted as "very high". This further implies, that the mentor's-guided support among the Inductee under the Teacher Induction Program in terms of assessment and feedbacking was relatively very high.

This finding is supported by the findings of Gnepp's (2021) that feedback recipients increased self-protective and self-enhancing attributions. Managers were motivated to improve to the extent they perceived the feedback conversation to be focused on future actions rather than on past performance.

Table 4
Summary Table on the Extent of Mentor's-Guided
Support among TIP Inductees

	1.1			
Variabl	les	Mea	Verbal	Interpretati
		n	Descripti	on
			on	
1.	Orientat	3.48	Strongly	Very High
ion			Agree	
2.	Classro	3.55	Strongly	Very High
om Obs	servation		Agree	

3.	Assess	3.56	Strongly	Very High
ment	and		Agree	
Feedba	cking			
Grand	Mean	3.53	Strongly	Very High
			Agree	

 Legend: 1.0-1.75-Strongly Disagree
 1.76 

 2.50-Disagee
 2.51-3.25-Agree

3.26-4.0-Strongly Agree

1.0-1.75-Very low 1.76-2.50-Low 2.51-3.25-High 3.26-4.0-Very

High

As shown in Table 4, the variable rated the highest by the teachers is Assessment and Feedbacking with a mean rating of 3.56 described as "strongly agree" and interpreted as "very high". This means that the mentor's-guided support among the TIP inductees in the selected school in terms of assessment and feedbacking was very high. It implies that mentors really assessed and gave feedback to help the inductees.

Orientation on the other hand was rated the lowest by the inductees with a mean rating of 3.48 still described as "strongly agree" and interpreted as "very high". Even though this variable was rated lowest it still implied that the mentor's-guided support among TIP inductees in the selected school in terms of orientation were acceptable to the inductees.

The overall mean is 3.53, described as "strongly agree" and interpreted as "very high". This further implies, that the mentor's-guided support among TIP inductees in the selected public elementary schools in the Schools Division of Zamboanga City was relatively very high. Indeed, mentors play a crucial role in supporting TIP inductees throughout various stages of their integration into the organization, with a strong emphasis on providing guidance, feedback, and ongoing support.

This finding is supported by the findings of Vecaldo (2021), that the mentors provided mentoring to a very great extent along with personal, career, professional knowledge, instructional process, and role modelling supports.

2. What is the inductee's performance?

Table 5
TIP Inductee's Performance in Terms Performance
Tool

Performance	Final Rating	Adjectival Rating
TIP	4.3750	Outstanding
Inductee's		
Performance		

Legend: 5.000-4.500-Outstanding; 4.4999-3.500 Very Satisfactory; 3.499-2.500- Satisfactory;

2.499-1.500- Unsatisfactory;1.499-below Poor

As shown in Table 5, the TIP inductee's performance final rating was 4.3750 in the range 3.299-4.000 and the adjectival rating was described as "outstanding." Outstanding rating is given to inductees whose performance exceeded expectations. All goals, objectives and target were achieved above the established standards.

This means that the overall performance of the TIP inductees of the selected schools in the Schools Division of Zamboanga City based on their TIP performance final rating for school year 2023-2024 was "outstanding." This further implies exceptional performance and surpassing expectations in their role as a TIP Inductee. They have demonstrated excellence and achieved remarkable results in their duties or responsibilities.

This finding is supported by the findings of Duplon (2022), who strongly agreed that addressing the challenges in the workplace as to fitting in, time management and productivity, culture in the workplace, communication and coordination, and motivation will increase their teaching performance.

3. Is there a significant relationship in the extent of mentor-guided support among the inductee's performance of the Teacher Induction Program?

Table 6
Significant Relationship in The Extent of MentorGuided support among the inductee's performance of
the Teacher Induction Program

Varia	Variabl	R-	P-	Decis	Interpret
ble	e	Val	Val	ion	ation
		ue	ue		
X	Y				

Mento	Inducte	.10	.51		Not
r's-	es	5	9		significa
guide	Perform			Acce	nt
d	ance			pt	
suppo					
rt					

The table 6 shows that the variables mentor's-guided support and TIP inductees' performance exhibit a correlation coefficient (R-value) .105 with a corresponding P-value of .519, which means that the relationship between these variables is not significant. Therefore, the significant relationship between the mentor-guided support and TIP performance did not exist. This implies that regardless of the extent of the mentor's support among teacher inductees, there is no guarantee that the performance of the teacher inductees will decrease or be better since there was no correlation found. This further implies that the performance of the inductees isn't measured by the support provided by the mentors and that it depends on the teacher's attitude to improve oneself for better service.

Is there a significant difference in mentor-guided support when grouped according to profile in terms of highest educational attainment, length of service, number of conducted LAC sessions?

Table 7
Significant Difference When Mentors are Grouped
According to Profile in terms of Highest Educational
Attainment

Varia	Highe	M	f-	p-	Deci	Interpr
ble	st	ea	val	val	sion	etation
	Educa	n	ue	ue		
	tional					
	Attain					
	ment					
Ment	Maste	3.5	1.1	.3	Acc	Not
or's-	rs	0	01	01	ept	signific
Guid	D /					ant
ed	Docto	3.6				
Supp	rate	0				
ort		U				

As shown in Table 7, the significant difference in the extent of mentor's support does not exist when

grouped according to Highest Educational Attainment which obtained p-value of 0.301 greater than the a=0.05. Therefore, the null hypothesis that there is no significant difference in the extent of mentor's support does not exist when grouped according to Highest Educational Attainment is accepted since there is no statistical difference found among variables tested. This implies that there is no significant difference in the mean scores between inductees with a master's degree and those with a doctorate. In summary, based on these results, there isn't enough evidence to conclude that there's a significant difference in mean scores between individuals with a master's degree and those with a doctorate.

Table 8
Significant Difference When Mentors are Grouped According to Profile in terms of Length of Service

Varia	Len	Me	f-	p-	Deci	Interpre
ble	gth	an	val	val	sion	tation
	of		ue	ue		
	Serv					
	ice					
Ment	6-10	3.4	3.3	.03	Reje	Signific
or's-	year	7	45	0	ct	ant
Guide	S					
d	11-	3.4				
Supp	15	2				
ort	16-	3.6				
	20	5				
	21					
	or	3.7				
	mor	9				
	e					

As shown in Table 8, the f-value of 3.345 is associated with a p-value of 0.030, which is less than the typical significance level of 0.05. Therefore, we rejected the null hypothesis. It further implies that at least one of the means in the different categories of years of service is significantly different from the others. This finding implies that as mentors accumulate more experience over time, they are more likely to be actively involved in program activities, such as induction program, which can enhance the program's effectiveness and support mentee development. In conclusion, the analysis implies that there is a significant difference in terms on the number of years of service.

This finding is supported by the findings of Brown & Jones (2021), that the mentors with longer tenure often possess greater expertise, institutional knowledge, and refined mentoring skills. This accumulated experience enables mentors to provide more meaningful guidance and support to mentees, thereby contributing to positive outcomes in mentoring programs.

Table 9
Significant Difference When Mentors are Grouped
According to Profile in terms of Number of
Conducted LAC Sessions

Varia	Num	M	f-	p-	Deci	Interpr
ble	ber of	ea	val	val	sion	etation
	Cond	n	ue	ue		
	ucted					
	LAC					
	Sessi					
	ons					
Ment	6-10	3.3	14.	.0	Reje	Signifi
or's-		6	774	00	ct	cant
Guid	11 or					
ed	more	3.6				
Supp		6				
ort						

As shown in Table 9, the f-value of 14.774 is associated with a p-value of 0.000, which is much less than the typical significance level of 0.05. Therefore, we accept the null hypothesis. The difference in mean scores between mentors who conducted 6-10 LAC sessions and those who conducted 11 or more sessions is statistically significant. Specifically, this implies that mentors who conducted 11 or more sessions had significantly higher scores compared to those who conducted fewer sessions.

#### **CONCLUSION**

The mentor-guided support among TIP inductees in the Schools Division of Zamboanga City is relatively very high except for the predictor variable orientation which had been rated lowest by the teachers at the selected schools involved in the study. The inductee's performance in terms of TIP inductees' performance final rating was outstanding. There is no significant relationship in the extent of mentor-guided support and inductee's performance among the Teacher Induction Program. Mentor-guided support may not be strongly link to highest educational attainment. Mentor-guided support may not be closely associated with the length of service and number of conducted LAC sessions.

Based on the findings of the study on mentor-guided support among Teacher Induction Program (TIP) inductees in the Schools Division of Zamboanga City, these are the recommendations: Focus on enhancing the orientation program for TIP inductees. Improving the quality and comprehensiveness of the orientation sessions can potentially elevate overall satisfaction and effectiveness of the mentor-guided support program. This adjustment could contribute positively to the professional development and success of TIP inductees within the division. Given the outstanding performance ratings achieved by TIP inductees, it is recommended to continue supporting and nurturing professional growth through sustained mentorship and professional development opportunities. Additionally, recognizing celebrating their achievements can further motivate them to maintain and surpass current performance levels. Furthermore, periodic assessments feedback mechanisms should be implemented to ensure continuous improvement and alignment with organizational goals. This strategic approach will not only uphold the high standards set by outstanding performance but also foster a culture of excellence among TIP inductees. Enhancing mentor training programs to emphasize evidence-based strategies and best practices in mentorship could potentially strengthen the correlation between mentor support and inductee performance. Establishing clear guidelines and benchmarks for mentorship, along with ongoing support and professional development opportunities for mentors, will contribute to fostering a more robust and meaningful relationship between mentor-guided support and the performance of TIP inductees. Explore qualitative aspects such as mentor-mentee dynamics and the specific support mechanisms offered could provide deeper insights into how educational attainment interacts with mentor-guided support in influencing professional development outcomes. This qualitative inquiry could help identify potential areas for tailored support strategies that align with the varying educational backgrounds of TIP inductees. Implement targeted professional development programs tailored to address the unique needs and challenges associated with varying lengths of service and levels of LAC session participation to enhance mentor-guided support for all TIP inductees. These programs should focus on strengthening mentorship skills, fostering collaboration during LAC sessions, and promoting continuous learning among mentors and mentees alike. Future Researchers can replicate this study in their own locale. The recommendations of this study would help them decide to conduct a similar study to address the issue mentor-guided support and inductee's performance.

#### REFERENCES

- [1] Auman, A. (2023). Moderating Effect of Systematic Classroom Observation on the Relationship Between the Behavioral Competencies Performance and TEAACHERS: Convergent Design. Retrieved April 2024. Accessed 16, from file:///C:/Users/63968/Downloads/MODERATI NG+EFFECT+OF+SYSTEMATIC+CLASSRO OM+OBSERVATION+ON+THE+RELATION SHIP+BETWEEN+THE+BEHAVIORAL+CO MPETENCIES+AND+PERFORMANCE+OF+ TEACHERS.pdf.
- [2] Basilio, R. (2023). Utilizing Classroom Observation to Improve Teaching and Learning. Retrieved April 15, 2024. Accessed from https://depedbataan.com/wp-content/uploads/2023/01/UTILIZING-CLASSROOM-OBSERVATION-TO-IMPROVE-TEACHING-AND-LEARNING.pdf#:~:text=The%20use%20of%2 Oclassroom%20observation%20has%20been%2 Owidely,environment%2C%20as%20well%20as %20the%20effectiveness%20of%20instruction.
- [3] Bichi, A.A. (2017). Evaluation of Teacher Performance in Schools: Implication for Sustainable Development Goals. Retrieved April 16, 2024. Accessed fromhttps://www.researchgate.net/publication/3 30117286\_Evaluation\_of\_Teacher\_Performanc e\_in\_Schools\_Implication\_for\_Sustainable\_Development\_Goals
- [4] Brown, J. (2023). Orientation Training Program Essentials: A Simple Guide.

- [5] Retrieved April 19, 2024. Accessed from Orientation Training Program Essentials: A Simple Guide (helpjuice.com)
- [6] Cassisdy, L.C. (2018). The Impact of a F The Impact of a Formative Classroom Observation Tool on Teachers' Reflective Process on Instructional Practices: An Action Research Study. Retrieved April 18, 2024. Accessed fromhttps://scholarcommons.sc.edu/cgi/viewcon tent.cgi?article=5880&context=etd.
- [7] Castillo (2023). What is Feedback? And Why is Feedback Important? Retrieved April 19, 2024. Accessed from What is feedback and its importance in the workplace (nailted.com)
- [8] Cespedes, F. (2022). How to Conduct a Great Performance Review. Retrieved April 13, 2024. Accessed from How to Conduct a Great Performance Review (hbr.org)
- [9] Chapellow, C. (2019). What Good Feedback Really Looks Like. Retrieved April 14, 2024. Accessed from https://hbr.org/2019/05/what-good-feedback-really-looks-like
- [10] Collantes, L.M. (2020). Performance of teachers. Retrieved April 16, 2024.
- [11] Accessed from https://www.researchgate.net/.
- [12] Compliance Prime Team (2020).Importance of Employee Orientation in an Organization Retrieved April 19, 2024. Accessed from Importance of Employee Orientation in an Organization - Compliance Prime Blog
- [13] Gnepp, J. (2020). The future of feedback: Motivating performance improvement through future-focused feedback. Retrieved April 13, 2024. Accessed fromThe future of feedback: Motivating performance improvement through future-focused feedback PMC (nih.gov)
- [14] Halim, S. (2018). Classroom Observation-A
  Powerful Tool for Continuous Professional
  Development (CPD). Retrieved from April 16,
  2024. Accessed from CLASSROOM
  OBSERVATION- A POWERFUL TOOL FOR
  CONTINUOUS PROFESSIONAL
  DEVELOPMENT (CPD) (researchgate.net)
- [15] Kadtong, M.L. (2018). Teaching Performance and Job Satisfaction Among \Teachers at Region XII. Retrieved April 16, 2024. Accessed from

- https://papers.ssrn.com/sol3/papers.cfm?abstract\_id=3169846
- [16] Kuril, A. (2023). The Vital Importance of Teacher Orientation in Every School.
- [17] Retrieved April 17, 2024. Accessed from https://www.linkedin.com/pulse/vital-importance-teacher-orientation-every-school-arvind-kuril
- [18] Lindström, L. (2022). Supervising teachers' orientations and conceptions about content and process in teaching practice.
- [19] Llego, M.A. (2022). Induction Program for Beginning Teachers. Retrieved April 19,2024. Accessed from Induction Program for Beginning Teachers (IPBT) - TeacherPH
- [20] Mark(2019).IPCRFAutomatedTool for Teachers. Retrieved April 16, 2024.
- [21] Accessed from https://depedtambayan.org/ipcrf-automated-tool-for-teachers/Villanueva, A. (2024). Employee orientation: Definition, importance, and best practices. Retrieved April 19, 2024. Accessed from Employee orientation: Definition, importance, and best practices | Outsource Accelerator