

The RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM): A DFSS-Based Solution for Sustainable Circular Supply Chains

GRACE OMOTUNDE OSHO¹, JULIUS OLATUNDE OMISOLA², JOSEPH OLUWASEGUN SHIYANBOLA³

¹Guinness Nigeria. Plc

²Platform Petroleum Limited, Nigeria

³Department of Electrical and Computer Engineering, North Carolina Agricultural and Technical State University, Greensboro, NC, USA

Abstract- *The RFID-enabled reverse logistics optimization model (RE-RLOM) is a novel framework designed to enhance the efficiency and sustainability of reverse logistics within circular supply chains. By integrating radio frequency identification (RFID) technology with a design for six sigma (DFSS) approach, RE-RLOM optimizes the reverse flow of products, materials, and waste, contributing to the creation of closed-loop supply chains. Reverse logistics, which involves the return, repair, recycling, or disposal of products, is a crucial aspect of achieving sustainability in modern supply chains. However, challenges such as inefficiencies in tracking, handling returns, and managing product lifecycle contribute to operational waste and increased environmental impact. RE-RLOM leverages RFID's real-time tracking capabilities to enhance visibility and control over the reverse logistics process. This technology allows for seamless monitoring of product movements, reducing errors, improving decision-making, and increasing the efficiency of product recovery, recycling, and reuse. The DFSS methodology ensures that each phase of the reverse logistics process, from identifying customer needs to verifying process optimization, is systematically designed to minimize waste, reduce costs, and improve overall operational efficiency. Through the integration of RFID and DFSS, RE-RLOM supports the transition to more sustainable circular supply chains by improving material flow, promoting product lifecycle extension, and enhancing resource recovery. This explores the key components of the RE-RLOM, its application in various industries, and its potential to address the challenges faced by traditional reverse logistics*

systems. Furthermore, it discusses the benefits, limitations, and future research opportunities for optimizing reverse logistics and supporting the global shift toward a circular economy.

Indexed Terms- *RFID-enabled, Reverse logistics optimization model (RE-RLOM), DFSS-based, Sustainable circular, Supply chains*

I. INTRODUCTION

Reverse logistics refers to the processes involved in moving products and materials from their final destination back to their origin or a place where they can be recovered, reused or recycled (Onukwulu *et al.*, 2021). It plays a vital role in supply chain management, especially as businesses increasingly focus on sustainability. Reverse logistics encompasses a range of activities such as product returns, repairs, refurbishments, recycling, and waste management, all of which are essential for minimizing environmental impact, reducing waste, and supporting the concept of a circular economy (Balogun *et al.*, 2023). In a circular supply chain, products and materials are kept in use for as long as possible, with the focus on reusing, refurbishing, or recycling products to extend their life cycle. By improving the management of reverse logistics, organizations can optimize resource usage, reduce waste, and lower their carbon footprint, contributing to more sustainable business practices (Akinsooto *et al.*, 2014).

However, reverse logistics faces significant challenges that hinder its potential for maximizing efficiency and sustainability (Ogunmokun *et al.*, 2022). One of the most prominent challenges is inefficiency in managing

the reverse flow of products. Unlike traditional logistics, where goods are moving forward from suppliers to consumers, reverse logistics involves the return of products from consumers back to warehouses, retailers, or manufacturers. This reverse flow often lacks visibility, making it difficult to track items, anticipate demand for returns, or manage the quantity of products being returned. Additionally, there is a lack of real-time tracking in many reverse logistics processes, making it challenging to monitor inventory levels and determine the best course of action for returns, repairs, and recycling. This inefficiency not only results in higher operational costs but also leads to increased environmental impact, as poor tracking and waste management may lead to unnecessary disposal or inefficient recycling practices.

To address these challenges, this introduces the RFID-enabled reverse logistics optimization model (RE-RLOM), a solution designed to optimize reverse logistics processes by integrating radio frequency identification (RFID) technology with design for six sigma (DFSS) methodologies. The RE-RLOM leverages RFID to enhance the visibility of products and materials as they move through the reverse supply chain. RFID tags enable real-time tracking, providing valuable data on the location and condition of returned products (Fredson *et al.*, 2021). This enables businesses to make more informed decisions about how to handle returns, manage repairs, and recycle products efficiently. The model is designed to streamline reverse logistics workflows, minimize waste, reduce operational costs, and improve resource recovery, thus contributing to more sustainable circular supply chains.

Reverse logistics is a critical element of supply chain management, particularly in the context of sustainability and the circular economy. However, the challenges of inefficiencies, lack of real-time tracking, and environmental impact hinder its full potential. The RFID-enabled reverse logistics optimization model (RE-RLOM) offers a promising solution by integrating RFID technology for improved tracking and DFSS for process optimization (Okolie *et al.*, 2021). Together, these elements provide an opportunity to transform reverse logistics into a more efficient, sustainable, and cost-effective practice,

ultimately supporting the broader goals of a circular supply chain.

II. METHODOLOGY

The methodology for this is on the RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM) follows the PRISMA approach, ensuring a systematic review of relevant literature and an evidence-based evaluation of the proposed framework. The process begins with the identification of pertinent sources that explore reverse logistics, RFID technology, Design for Six Sigma (DFSS), and sustainable supply chain management. Comprehensive search strategies are employed across various databases, including academic journals, conference proceedings, and industry reports, ensuring broad coverage of the topic and an up-to-date analysis of existing research.

In the first stage, relevant keywords related to reverse logistics, RFID, DFSS, and sustainability are used to conduct systematic searches. The inclusion criteria are defined to select studies that focus on the application of RFID technology in reverse logistics, the use of DFSS in process optimization, and the integration of sustainable practices in supply chain management. Additionally, papers that present case studies, experimental models, or theoretical frameworks for RFID-based reverse logistics solutions are prioritized for inclusion. The exclusion criteria rule out studies that are not focused on RFID or DFSS, as well as those that do not contribute to the understanding of sustainable supply chain optimization.

Once the search is conducted, the identified papers are reviewed for relevance and quality. The inclusion of studies is guided by their contribution to the understanding of RFID-based optimization models in reverse logistics and their potential for enhancing supply chain sustainability. Articles that focus on operational challenges in reverse logistics, such as inefficiencies, lack of real-time tracking, and waste management, are particularly valuable for this review.

Data extraction involves the systematic collection of information from the selected studies, including details on the use of RFID for reverse logistics, the integration of DFSS principles, and the impact of these technologies on sustainability. This includes metrics such as efficiency gains, cost reductions,

improvements in material recovery, and the minimization of environmental impact. The extraction also focuses on the methodologies employed in the studies, the specific application of RFID technology, and the ways in which DFSS is utilized for process optimization.

A critical appraisal of the studies is conducted to assess the quality and robustness of the findings. This appraisal considers the design of the studies, the sample sizes, the methodologies used, and the relevance of the conclusions drawn. This step ensures that only the most rigorous and credible studies contribute to the formulation of the RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM).

The results of the systematic review are synthesized, and key insights are drawn from the literature to inform the development of the RE-RLOM. The synthesis involves identifying the best practices in RFID-enabled reverse logistics, assessing the role of DFSS in enhancing operational efficiency, and evaluating the potential for integrating sustainable practices into the reverse logistics process. A detailed analysis of the benefits and challenges associated with RFID and DFSS applications in reverse logistics is also provided.

The PRISMA methodology ensures a transparent, rigorous, and reproducible process for synthesizing the available literature on RFID, DFSS, and reverse logistics. It facilitates the development of a robust framework for optimizing reverse logistics operations, driving sustainability, and supporting the transition to circular supply chains. The findings from the review contribute valuable insights for both academics and industry professionals, providing a foundation for further research and application in the field of sustainable supply chain management.

2.1 Theoretical Framework

Circular Supply Chains are systems designed to minimize waste and maximize the utilization of resources throughout the product life cycle. Unlike traditional linear supply chains, which follow a "take, make, dispose" approach, circular supply chains focus on maintaining the value of products, materials, and resources in the economy for as long as possible. This concept is integral to sustainability, as it reduces

dependency on virgin resources and minimizes environmental impact through recycling, reuse, and remanufacturing (Ayodeji *et al.*, 2023). Circular supply chains aim to close the loop by encouraging the return of end-of-life products into the production cycle, thus fostering a sustainable and resilient economy. The shift towards circular supply chains is becoming increasingly important as industries face mounting pressures to reduce carbon footprints, minimize resource consumption, and comply with environmental regulations. By integrating circular supply chain principles, companies can reduce waste, lower operational costs, and contribute to a greener and more sustainable future.

Reverse logistics optimization is a critical component of circular supply chains, particularly as businesses look to improve the efficiency of the reverse flow of goods, materials, and waste. Reverse logistics involves the processes of returning products from customers back to manufacturers or retailers for purposes such as recycling, refurbishing, remanufacturing, or disposal. The optimization of reverse logistics is key to reducing operational waste, improving the recovery of valuable materials, and extending product life cycles (Balogun *et al.*, 2022). By enhancing the efficiency of reverse logistics, businesses can reduce unnecessary waste, lower the environmental impact of product disposal, and maximize the value recovered from returned goods. Effective reverse logistics strategies are critical for meeting sustainability goals, especially in industries such as electronics, automotive, and consumer goods, where products are often returned for refurbishment, repair, or recycling. The importance of optimizing reverse logistics in the context of circular supply chains lies in its potential to contribute to waste reduction, resource recovery, and increased profitability through more efficient resource use.

RFID Technology plays a pivotal role in the optimization of reverse logistics processes by providing real-time visibility and tracking of products, materials, and assets as they move through the supply chain. Radio frequency identification (RFID) is a technology that uses electromagnetic fields to automatically identify and track tags attached to objects (Adekunle *et al.*, 2023). In the context of reverse logistics, RFID tags can be attached to returned products or materials, allowing businesses to

monitor the location, condition, and status of these items at any point in the return process. This capability is especially valuable in reverse logistics, where tracking is often more complex due to the unpredictable nature of returns. RFID provides accurate, real-time data on product movements, facilitating faster decision-making and ensuring that returned items are processed, repaired, or recycled in a timely manner. By offering greater transparency and control over the reverse logistics process, RFID enhances inventory management, reduces the risk of lost or misplaced goods, and improves the overall flow of materials (Okeke *et al.*, 2022). In addition, RFID can be integrated with other technologies, such as enterprise resource planning (ERP) and warehouse management systems (WMS), to further optimize inventory tracking and management, making reverse logistics operations more efficient and effective.

The design for six sigma (DFSS) methodology is another critical element in the development of the RFID-enabled reverse logistics optimization model (RE-RLOM). DFSS is a structured approach to process design and improvement that focuses on meeting customer needs, achieving high performance, and minimizing defects through systematic analysis and design. Unlike traditional Six Sigma, which focuses on improving existing processes, DFSS emphasizes designing processes from the ground up to meet specific quality standards and customer requirements. In the context of reverse logistics, DFSS can be applied to identify inefficiencies, eliminate waste, and optimize the flow of materials (Olorunyomi *et al.*, 2022). By focusing on customer needs and sustainability objectives, DFSS ensures that reverse logistics processes are designed to be both efficient and environmentally responsible. The methodology involves several key phases, including defining the problem, designing the process, analyzing alternatives, and validating solutions. By applying DFSS principles, businesses can create reverse logistics systems that are optimized for performance, reliability, and sustainability, ensuring that the flow of goods in reverse supply chains contributes to both operational efficiency and environmental stewardship.

Together, RFID technology and DFSS methodology provide powerful tools for enhancing reverse logistics in circular supply chains. The combination of real-

time tracking enabled by RFID and the design principles of DFSS allows businesses to optimize the entire reverse logistics process, from product returns to recycling and reuse (Onukwulu *et al.*, 2022). This integrated approach ensures that reverse logistics operations are not only efficient but also aligned with sustainability goals. As companies increasingly adopt circular economy practices, the integration of these technologies and methodologies will be essential for reducing waste, improving resource recovery, and advancing the transition toward sustainable supply chain models. In sum, the theoretical framework for the RFID-enabled reverse logistics optimization model (RE-RLOM) highlights the significance of RFID and DFSS in optimizing reverse logistics processes, supporting the development of circular supply chains, and contributing to sustainability goals.

2.2 RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM)

The RFID-enabled reverse logistics optimization model (RE-RLOM) is a comprehensive framework designed to streamline the reverse logistics process by leveraging RFID (radio frequency identification) technology to improve tracking, management, and decision-making in the return and processing of products. This model focuses on enhancing the efficiency and sustainability of reverse logistics operations, especially within the context of circular supply chains (Ogunsola *et al.*, 2022). RE-RLOM integrates various components, including real-time tracking, data analytics, dynamic decision-making, and seamless integration with existing supply chain management systems as shown in figure 1. The goal of this model is to optimize the reverse flow of goods and materials, ensuring that returned products are efficiently processed, repaired, reused, or recycled while minimizing waste and improving sustainability.

RFID technology is at the core of the RE-RLOM, playing a pivotal role in optimizing the reverse logistics process. RFID tags, which are attached to products, enable real-time tracking and data collection as items move through the reverse supply chain. When products are returned by customers, RFID scanners installed at various stages of the reverse logistics process such as collection points, transportation hubs,

or repair facilities automatically identify and record critical information about the returned items (Odunaiya *et al.*, 2021). This information includes the product's condition, location, return reason, and status in the return process, providing valuable insights into the lifecycle of the product. The integration of RFID technology facilitates improved inventory management by offering accurate and up-to-date data on product locations and availability. RFID also plays a crucial role in enabling efficient product sorting, ensuring that returned goods are directed to the appropriate facility for repair, refurbishment, recycling, or disposal. Additionally, the data gathered through RFID tags can be analyzed to track product trends, return patterns, and customer preferences, thereby providing a holistic view of reverse logistics performance.

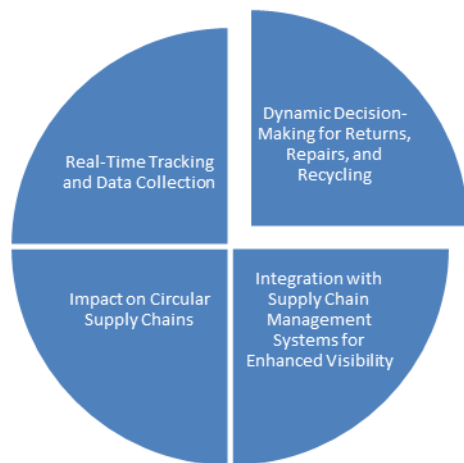


Figure 1: Key features of RE-RLOM

One of the key features of the RE-RLOM is its ability to enable real-time tracking and data collection of returned products and materials. RFID tags provide continuous visibility of products throughout their journey in the reverse supply chain. As products move through collection, transport, storage, and processing phases, RFID systems update information instantaneously, ensuring that stakeholders have access to accurate and current data (EZEANOCHIE *et al.*, 2022). This real-time visibility is essential for optimizing reverse logistics operations, as it allows businesses to make informed decisions about

inventory management, resource allocation, and supply chain coordination.

RE-RLOM empowers dynamic decision-making through the integration of RFID data with advanced analytics. With real-time visibility into product status and lifecycle, businesses can implement automated decision rules to manage returns, repairs, and recycling processes. For example, when a returned product is scanned, the system can automatically determine whether it should be sent to a repair facility, forwarded for recycling, or resold as refurbished. This automation reduces delays, minimizes human error, and improves the efficiency of reverse logistics operations. Additionally, dynamic decision-making ensures that products are processed according to predefined sustainability and quality standards, further enhancing the model's contribution to circular supply chains. RE-RLOM integrates seamlessly with existing supply chain management (SCM) systems, such as enterprise resource planning (ERP) and warehouse management systems (WMS). This integration enables enhanced visibility across the entire supply chain, from product return initiation to final disposition (Basiru *et al.*, 2022). By linking RFID data with SCM systems, businesses can optimize inventory management, reduce stockouts and overstocking, and improve demand forecasting. Furthermore, this integration provides a unified view of both forward and reverse supply chains, facilitating better coordination between suppliers, retailers, and end customers. The ability to track and manage both forward and reverse flows in real-time allows companies to make more informed strategic decisions, ultimately leading to more efficient and sustainable supply chain operations.

The RFID-enabled reverse logistics optimization model (RE-RLOM) plays a critical role in advancing the concept of circular supply chains. By optimizing the reverse logistics process, RE-RLOM supports the creation of closed-loop supply chains, where products are continuously returned, refurbished, and reused rather than being disposed of as waste (Odunaiya *et al.*, 2023). The model minimizes environmental impact by reducing the volume of products sent to landfills and ensuring that materials are either reused in new products or recycled for further use. Through its efficient product tracking and decision-making

capabilities, RE-RLOM helps companies recover valuable materials from returned goods, contributing to resource efficiency and sustainability.

Moreover, the model supports the broader goals of the circular economy by improving product life cycle management and reducing the environmental footprint of production and waste disposal (Anaba *et al.*, 2022). The integration of RFID technology into reverse logistics allows for better management of returned goods, ensuring that materials are processed efficiently and sustainably. This reduction in waste and increased material recovery leads to cost savings and resource conservation, which are key components of a sustainable supply chain (Onukwulu *et al.*, 2023). The RE-RLOM represents a significant advancement in reverse logistics, providing a comprehensive, technology-driven solution to optimize product returns, repairs, and recycling. By integrating RFID technology into the process, businesses can improve operational efficiency, reduce waste, and support the transition toward circular supply chains. This model not only benefits businesses in terms of cost reductions and operational optimization but also aligns with global sustainability objectives by promoting more responsible resource use and waste management. Through its innovative approach, RE-RLOM contributes to a more sustainable and efficient reverse logistics ecosystem.

2.3 DFSS-Based Approach to RE-RLOM Design

The Design for Six Sigma (DFSS) methodology provides a structured approach for designing processes that meet customer needs and sustainability goals while achieving optimal performance and quality. When applied to the RFID-enabled reverse logistics optimization model (RE-RLOM), DFSS helps ensure that reverse logistics processes are not only efficient but also sustainable, reducing waste and improving resource recovery in circular supply chains (Basiru *et al.*, 2023). The five phases of DFSS, Define, Measure, Analyze, Design, and Verify serve as the foundation for developing an effective RFID-based solution for reverse logistics.

The Define phase focuses on understanding the customer's needs, sustainability goals, and the scope of reverse logistics processes that need optimization. In the context of RE-RLOM, the customer refers to all

stakeholders in the reverse supply chain, including businesses, customers, suppliers, and waste management entities. This phase requires identifying the specific requirements of these stakeholders, such as the need for timely returns, effective product sorting, and enhanced recycling capabilities (Onukwulu *et al.*, 2022). Additionally, sustainability goals must be aligned with the objective of reducing the environmental impact of reverse logistics processes. The scope of reverse logistics processes that need optimization is also defined in this phase. This includes identifying the stages of reverse logistics such as product return, transportation, sorting, repair, recycling, and disposal that will benefit from RFID integration. Understanding these needs and goals sets the stage for further process improvements and the design of a solution that meets both operational and sustainability requirements.

In the Measure phase, key performance indicators (KPIs) are established to quantify the effectiveness of reverse logistics processes. These KPIs allow for the measurement of efficiency and sustainability improvements over time (Bristol-Alagbariya *et al.*, 2022). For reverse logistics, relevant KPIs include time-to-recovery (the time taken to process returns), recycling rates (the proportion of returned products that are recycled or refurbished), and cost reduction (the financial savings achieved by optimizing reverse logistics operations). Other potential KPIs may include customer satisfaction with returns, the environmental impact of reverse logistics processes, and the percentage of returned goods that are re-entered into the supply chain for resale or reuse. These KPIs will be used to track the progress of the RE-RLOM and to benchmark its success against baseline data from the existing reverse logistics operations. Establishing these measurable metrics in the early phases ensures that the optimization process remains focused on key areas that drive value and contribute to sustainability goals.

The Analyze phase involves a deep evaluation of current reverse logistics processes to identify inefficiencies and areas that could benefit from RFID integration. By examining the flow of returned products, the time spent on each stage, and the resources required to manage returns, inefficiencies in the process can be pinpointed. This may involve

identifying bottlenecks, high labor costs, or environmental concerns such as the improper disposal of products. RFID technology can be integrated into various stages of the reverse logistics process to address these inefficiencies (Basiru *et al.*, 2023). Additionally, RFID-enabled systems can facilitate real-time visibility into the location and status of returned goods, enabling better decision-making regarding sorting, repairs, or recycling. The Analyze phase is crucial for understanding where RFID can have the most significant impact on reducing operational waste and improving overall reverse logistics performance.

In the Design phase, optimized reverse logistics workflows are developed, and RFID technology is integrated to meet sustainability and efficiency goals. The goal is to create a seamless process that enhances the flow of returned products through the reverse logistics pipeline. This may involve designing new workflows for product sorting, repairs, recycling, and reuse based on real-time data collected through RFID systems (Onukwulu *et al.*, 2023). The integration of RFID enables various design features, such as automated product tracking, real-time status updates, and decision-making capabilities for routing products to the most appropriate processing facility. Additionally, RFID can be used to enhance communication between stakeholders, including customers, suppliers, and repair or recycling centers, ensuring that each stakeholder has accurate information on the status and condition of returned products. The design process also involves ensuring that the RFID system is scalable, adaptable to various product types, and aligned with the existing IT infrastructure, including integration with supply chain management systems.

The Verify phase focuses on testing and verifying the effectiveness of the RFID-enabled reverse logistics solution through simulations or pilot projects. This phase is critical to ensure that the designed solution performs as expected and delivers the desired outcomes in terms of efficiency, cost reduction, and sustainability. Pilot projects, typically implemented in controlled environments or small-scale operations, allow for real-world testing of RFID systems and workflows (Okeke *et al.*, 2022). During the

verification process, key performance metrics (KPIs) established in the Measure phase are closely monitored to assess the impact of RFID integration. Verification also includes identifying any potential issues, such as hardware or software malfunctions, and refining the system to address these challenges.

The DFSS-based approach to designing the RFID-enabled reverse logistics optimization model (RE-RLOM) ensures a systematic and data-driven process for optimizing reverse logistics operations (Onukwulu *et al.*, 2023). By following the five phases, Define, Measure, Analyze, Design, and Verify organizations can create a solution that improves efficiency, reduces waste, and enhances sustainability in reverse logistics. RFID technology plays a crucial role in optimizing tracking, decision-making, and process visibility, ensuring that reverse logistics functions contribute to the broader goal of circular supply chains. This DFSS approach offers a robust framework for the development of sustainable and efficient reverse logistics solutions in the modern supply chain.

2.4 Case Study: Application of RE-RLOM in Industry

The RFID-enabled reverse logistics optimization model (RE-RLOM) represents a transformative approach to reverse logistics, particularly in industries focused on high-value products like electronics (Basiru *et al.*, 2023). In this case study, we explore how a major electronics manufacturer implemented RE-RLOM to optimize its reverse logistics processes, focusing on the application of RFID technology and the Design for Six Sigma (DFSS) methodology.

The electronics industry faces significant challenges related to reverse logistics, including high volumes of returns, rapid obsolescence of products, and the need for proper recycling and disposal of e-waste. The company involved in this case study is a global electronics manufacturer that produces consumer electronics, such as smartphones, laptops, and home appliances. With a growing emphasis on sustainability and circular supply chains, the company sought to improve the efficiency and sustainability of its reverse logistics operations (Onukwulu *et al.*, 2023). The company decided to implement the RE-RLOM, integrating RFID technology to enhance real-time tracking, streamline product returns, and improve the recycling of used electronics. The integration of RFID

allowed for precise tracking of returned products from customers, efficient sorting of products for repair, refurbishment, or recycling, and better management of inventory at various stages of the reverse logistics process.

Despite the potential benefits, several challenges emerged during the implementation of RE-RLOM in the electronics industry. One of the primary obstacles was system integration. The company already had an existing supply chain management system in place, which was not fully compatible with RFID technology. Integrating RFID-based tracking and inventory management systems with the company's existing enterprise resource planning (ERP) and warehouse management systems (WMS) posed a significant challenge. Additionally, the complexity of integrating multiple systems across various geographical locations created hurdles in achieving seamless communication between warehouses, repair centers, and recycling facilities (Basiru *et al.*, 2023). Another challenge was stakeholder collaboration. Effective reverse logistics requires coordination between various stakeholders, including customers, retailers, service centers, and recycling partners. Aligning the interests and processes of these stakeholders, many of whom were not accustomed to RFID-based tracking, required significant effort (Onukwulu *et al.*, 2023). Furthermore, many stakeholders were initially resistant to adopting the new system, fearing potential disruptions in established processes. The final challenge was the upfront investment in RFID technology and infrastructure. The cost of deploying RFID tags, readers, and other supporting technologies represented a significant investment. For a company with an established logistics network, justifying this expense without clear initial returns proved to be difficult, especially in the face of budget constraints.

To address the challenges, the company applied the DFSS methodology to design a solution tailored to its specific needs. During the define phase, the company engaged stakeholders across various departments to identify key pain points in the reverse logistics process and align on common sustainability goals (Fredson *et al.*, 2023). These discussions helped in defining clear metrics for success, including reducing processing time for returns, improving product recovery rates, and

minimizing environmental impact. In the Measure and Analyze phases, the company focused on understanding the inefficiencies within its reverse logistics operations. Data was collected on the time taken to process returns, sorting accuracy, and the volume of recyclable materials. The company also identified potential areas where RFID technology could enhance tracking and decision-making. By utilizing RFID tags, each returned product could be tracked from the point of return through to repair, recycling, or disposal, significantly improving visibility and reducing manual labor. The Design phase involved re-engineering the reverse logistics workflow to incorporate RFID-enabled tracking at every stage. RFID tags were placed on returned products to allow for real-time data collection, enabling better decision-making regarding whether products should be repaired, refurbished, or recycled. This also allowed for dynamic routing of returns to the appropriate locations, reducing unnecessary delays and improving inventory management. In the verify phase, the company ran pilot programs to test the effectiveness of the RFID solution in selected regions (Okeke *et al.*, 2023). This phase involved refining the system based on real-world performance, making adjustments to workflows and RFID tracking processes as needed.

The implementation of the RE-RLOM in the electronics industry yielded impressive results. Quantitatively, the company saw a 30% reduction in the time required to process returns, significantly improving the speed at which returned products were assessed and either repaired or recycled. The integration of RFID technology also led to a 25% increase in recycling rates, as the real-time tracking allowed for better management of the disposal and recycling of materials. This was particularly important in the electronics industry, where the disposal of e-waste poses significant environmental challenges. Cost savings were another major outcome. By automating the tracking and sorting of returns, the company reduced the labor costs associated with manual handling and inventory checks (Okeke *et al.*, 2023). Additionally, the company was able to optimize its warehouse space, as RFID technology provided more accurate inventory tracking, reducing overstocking and stockouts. This led to more efficient use of resources and a reduction in the need for excess

inventory. Qualitatively, the company experienced improved collaboration between stakeholders. Retailers, repair centers, and recycling facilities gained real-time visibility into the status of returned products, leading to faster and more efficient processing. The company also reported an increase in customer satisfaction, as the streamlined reverse logistics process ensured that returned products were handled more efficiently, leading to faster refunds, repairs, or exchanges.

The application of the RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM) in the electronics industry successfully addressed many of the challenges associated with reverse logistics. By leveraging RFID technology and the DFSS methodology, the company was able to optimize its reverse logistics processes, reduce waste, and improve sustainability in its circular supply chain. The integration of real-time tracking, dynamic decision-making, and improved collaboration among stakeholders led to substantial efficiency gains, cost savings, and higher recycling rates (Okeke *et al.*, 2022). This case study serves as a valuable example of how RFID and DFSS can be applied to enhance reverse logistics in the electronics industry, providing insights for other industries seeking to optimize their own reverse logistics operations.

2.5 Benefits of RE-RLOM in Circular Supply Chains

The RFID-enabled reverse logistics optimization model (RE-RLOM) offers a comprehensive solution for optimizing reverse logistics processes, fostering sustainability, and enhancing circular supply chains as shown in figure 2. By integrating RFID technology with reverse logistics practices, RE-RLOM streamlines the movement of products from end-users back through the supply chain for reuse, recycling, or disposal (Fredson *et al.*, 2021; Ogunsola *et al.*, 2021). This outlines the operational, environmental, economic, and strategic benefits of implementing the RE-RLOM in circular supply chains.

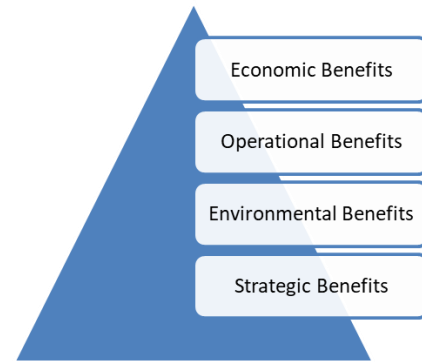


Figure 2: Benefits of RE-RLOM in circular supply chains

One of the most significant operational benefits of RE-RLOM is the streamlining of reverse logistics processes (Adewale *et al.*, 2021). Traditional reverse logistics often involves manual tracking, delayed decision-making, and fragmented processes across different stakeholders. RE-RLOM addresses these issues by integrating RFID technology, which provides real-time tracking and data collection, significantly improving inventory management and operational efficiency. With RFID-enabled systems, organizations can achieve more accurate and timely returns processing. Each product or asset is tagged with an RFID label that provides data about its status, location, and condition, allowing for seamless communication between the various parties involved in the reverse logistics cycle. This improved visibility into the entire process helps organizations make more informed decisions about whether to repair, recycle, or dispose of returned products. Moreover, the automation of tasks, such as task assignments, approvals, and notifications, reduces the need for manual intervention, cutting down on lead times and human error. This results in faster processing of returns and reduces inventory handling time, enabling quicker re-distribution or recycling. Additionally, RE-RLOM enhances coordination among stakeholders such as customers, suppliers, third-party logistics providers, and recycling facilities by providing real-time data that aligns all parties in a collaborative, transparent workflow (Adekunle *et al.*, 2021). As a result, this heightened coordination not only leads to smoother operations but also ensures that reverse logistics processes are more predictable and less prone to disruption.

The environmental benefits of RE-RLOM are deeply aligned with the principles of the circular economy, which emphasizes the need for resource efficiency, waste reduction, and sustainability. By optimizing reverse logistics, RE-RLOM plays a crucial role in reducing the environmental footprint of supply chains (Ogbuagu *et al.*, 2022). One of the key environmental advantages is its potential to decrease waste through improved recycling and reuse of materials. RE-RLOM facilitates the accurate identification and sorting of returned products, ensuring that materials are sent to the appropriate recycling or refurbishment channels. This targeted approach reduces the likelihood of products being disposed of prematurely and ensures that valuable materials, such as metals, plastics, and electronics components, are reclaimed and reused, which in turn lessens the need for raw material extraction and decreases pollution associated with manufacturing processes. Moreover, by increasing the efficiency of the reverse logistics process, RE-RLOM helps to reduce energy consumption and transportation-related emissions. Efficient product returns handling means fewer trips to warehouses, repair centers, and recycling facilities, contributing to a reduction in transportation costs and the overall carbon footprint. Additionally, the use of RFID technology enhances tracking accuracy, reducing the risk of misplaced products and excess packaging, both of which further minimize the environmental impact of logistics operations.

RE-RLOM offers a range of economic benefits, particularly in terms of cost reductions and increased profitability (Elujide *et al.*, 2021). One of the most immediate economic impacts is the reduction in logistics costs. By automating and streamlining the returns process, organizations can reduce the need for manual labor, which can result in significant savings. Furthermore, the improved accuracy and efficiency afforded by RFID tracking reduces errors in inventory management, mitigating costs associated with misplaced or lost products and minimizing the need for excessive inventory (Akinsooto *et al.*, 2012). Another critical economic benefit is the increased profitability from asset recovery. In a traditional reverse logistics model, valuable components or products may be discarded or improperly disposed of, resulting in lost revenue. However, with RE-RLOM, products are more effectively sorted, and valuable

assets such as parts, electronics, or materials can be recovered, refurbished, or resold, generating additional revenue streams. The optimized reverse logistics process also enhances the company's ability to recover high-value materials, such as metals and precious materials, contributing to higher asset recovery rates. The model's effect on customer satisfaction also translates to economic benefits. By reducing the time needed to process returns and improving the overall customer experience, organizations can enhance customer loyalty and increase retention rates (Adekunle *et al.*, 2023). This, in turn, can lead to higher sales and an improved brand reputation, which ultimately drives profitability.

RE-RLOM provides several strategic advantages that can help organizations gain a competitive edge. In an era where sustainability is increasingly prioritized by consumers, businesses that adopt circular supply chain practices stand to differentiate themselves from competitors. By integrating RFID-based reverse logistics optimization, companies not only streamline operations but also position themselves as leaders in sustainability (Adekunle *et al.*, 2023). This commitment to environmental stewardship is appealing to eco-conscious consumers and investors alike, leading to stronger brand loyalty and more robust market positioning. Additionally, RE-RLOM aligns closely with circular economy principles, which are becoming central to corporate social responsibility (CSR) strategies. Companies that adopt circular supply chain practices can not only reduce their environmental impact but also demonstrate their commitment to sustainable development goals (SDGs), which can enhance their reputation and foster long-term growth. The transparency and traceability provided by RFID technology also offer a unique opportunity for businesses to showcase their sustainability initiatives to stakeholders, thereby building trust and credibility. Moreover, by enhancing reverse logistics processes, organizations can improve product lifecycle management and reduce dependence on virgin raw materials. This fosters a more sustainable supply chain that is resilient to resource shortages, fluctuating material prices, and regulatory pressures, further strengthening the organization's long-term strategic position (Odunaiya *et al.*, 2021; Chukwuma-Eke *et al.*, 2021).

The RFID-enabled reverse logistics optimization model (RE-RLOM) offers a range of operational, environmental, economic, and strategic benefits that contribute to the success of circular supply chains. By leveraging RFID technology to streamline reverse logistics processes, reduce waste, and improve recycling and reuse, RE-RLOM enhances the overall efficiency and sustainability of supply chains (Adewale *et al.*, 2021; Balogun *et al.*, 2021). Its ability to reduce operational costs, recover valuable assets, and foster customer satisfaction further boosts profitability. In addition, the model's alignment with circular economy principles provides organizations with a competitive advantage in an increasingly sustainability-conscious market. Ultimately, the adoption of RE-RLOM in circular supply chains not only advances operational goals but also positions businesses as leaders in sustainability and resource efficiency (Onukwulu *et al.*, 2023).

2.6 Challenges and Limitations

While the RFID-enabled reverse logistics optimization model (RE-RLOM) offers several benefits for enhancing reverse logistics processes and promoting sustainability within circular supply chains, its implementation is not without challenges. These challenges primarily arise from technological barriers, organizational resistance, and scalability issues (Basiru *et al.*, 2023). Addressing these challenges is crucial for ensuring the successful deployment and long-term effectiveness of the RE-RLOM.

One of the primary challenges of implementing the RE-RLOM is the technological barriers associated with RFID technology. The adoption of RFID systems often comes with significant initial investment costs. These costs encompass the purchase of RFID tags, readers, and infrastructure to support data collection and tracking, as well as the installation and integration of these systems into existing reverse logistics processes (Ogbuagu *et al.*, 2023). For many organizations, particularly smaller enterprises, the upfront investment in RFID technology can be a major deterrent, especially when the return on investment (ROI) may not be immediately apparent. Furthermore, the integration of RFID technology with other existing systems, such as Enterprise Resource Planning (ERP) or Warehouse Management Systems (WMS), can be

complex and time-consuming. The seamless flow of data across these systems requires significant customization and technical expertise. Without careful planning and resource allocation, this integration may lead to operational disruptions or inefficiencies during the transition phase. For organizations with limited IT infrastructure, these complexities can make RFID adoption a costly and challenging endeavor. RFID technology raises concerns related to data privacy and security. As RFID systems collect and transmit data in real-time, there is the potential for sensitive information to be exposed or misused. Ensuring that data is securely stored and transmitted, while also adhering to data privacy regulations such as the general data protection regulation (GDPR), is a critical challenge for organizations adopting RFID-based solutions (Bristol-Alagbariya *et al.*, 2022). These concerns may deter companies from fully embracing the technology, particularly in industries where sensitive customer or product data is involved.

Another significant barrier to the successful implementation of the RE-RLOM is organizational resistance to change. Introducing new technologies, particularly ones that require significant changes to established processes, often faces resistance from employees and stakeholders (Afolabi and Akinsooto, 2021). In many organizations, there may be a reluctance to adopt RFID-based reverse logistics solutions due to concerns over the complexity of the new system, uncertainty regarding its effectiveness, and the potential disruption to daily operations. This resistance can slow down or even halt the implementation of the RE-RLOM, leading to missed opportunities for improving reverse logistics operations. The lack of collaboration among stakeholders is another organizational challenge (Akinsooto, 2013). Successful implementation of the RE-RLOM requires the cooperation of various departments, including logistics, IT, procurement, and customer service. However, in many organizations, these departments may work in silos, making it difficult to align their objectives and share crucial data that is necessary for the effective functioning of the reverse logistics system. Ensuring that all relevant stakeholders are engaged in the process and that there is clear communication and coordination between departments is essential for overcoming this challenge. Implementing RFID technology and the RE-RLOM

framework requires continuous training and support for employees. Workers must be trained on the new technology and processes, and ongoing support is needed to ensure that the system is functioning optimally. The investment in training programs and the need for a culture of continuous learning within the organization are critical to the long-term success of the system. Without these efforts, organizations may struggle to maximize the potential benefits of RFID-enabled reverse logistics processes.

The scalability of the RE-RLOM across different industries and regions presents another challenge. While the model is highly effective in certain sectors, such as electronics and automotive, its application in other industries may face obstacles due to differences in infrastructure, industry-specific requirements, and regulatory environments. Furthermore, regions with underdeveloped logistics infrastructure or limited access to RFID technology may face difficulties in scaling RE-RLOM to a global level (Onukwulu *et al.*, 2022). In addition to infrastructure challenges, regulatory barriers could also affect the scalability of RE-RLOM. Different regions have different laws and regulations governing logistics, product returns, and data privacy, which may make it difficult for companies to implement RFID-based reverse logistics solutions consistently across borders. Another scalability issue arises in the context of industry size and resources. Large corporations with extensive product portfolios and advanced IT infrastructure are more likely to successfully adopt and scale RFID-based reverse logistics models, as they have the resources to overcome initial investment costs and complex system integrations. However, smaller companies or those operating in emerging markets may find it challenging to adopt the same technologies due to financial constraints and limited technological capabilities.

The RFID-enabled reverse logistics optimization model (RE-RLOM) holds significant potential for improving reverse logistics processes and promoting sustainability in circular supply chains. However, its implementation faces several challenges, particularly in terms of technological barriers, organizational resistance, and scalability across industries and regions (Oluwafunmike *et al.*, 2022). Overcoming these challenges requires strategic planning,

investment in training and system integration, and a commitment to fostering collaboration among stakeholders. By addressing these limitations, organizations can unlock the full potential of the RE-RLOM, driving greater efficiency, cost savings, and sustainability in their reverse logistics operations. As the technology continues to evolve, it is likely that many of these barriers will become less pronounced, enabling broader adoption of RFID-based solutions across diverse sectors and geographies (Okeke *et al.*, 2022).

2.7 Future Trends and Research Directions

The evolution of reverse logistics, particularly through the RFID-enabled reverse logistics optimization model (RE-RLOM), is poised to benefit from several emerging trends in technology and industry practices (Adewale *et al.*, 2022). As advancements in RFID technology continue and as industries strive for more sustainable and efficient circular supply chains, the potential for expanding and optimizing RE-RLOM grows as shown in figure 3. This explores the future trends in RFID, the integration of artificial intelligence (AI) and big data, the expansion of circular supply chains, and directions for further research to enhance RE-RLOM.

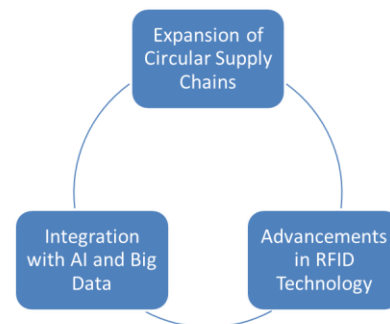


Figure 3: Future trends and research directions in RFID-enabled reverse logistics optimization

One of the most significant future trends in reverse logistics optimization lies in the continued evolution of RFID technology (Okeke *et al.*, 2022). The integration of RFID with the Internet of Things (IoT) is expected to enhance its real-time tracking capabilities, providing more detailed and granular data on product movements throughout their lifecycle. As RFID tags become smaller, more affordable, and

capable of transmitting larger amounts of data, their application in reverse logistics will expand. The integration of blockchain technology with RFID represents another key future development. Blockchain's secure and transparent nature can complement RFID's real-time tracking capabilities by ensuring the authenticity of product returns, verifying ownership, and enhancing the traceability of items across the entire reverse logistics process (Adebisi *et al.*, 2021). A blockchain-RFID combination would create an immutable, decentralized ledger that guarantees the reliability of returned goods, which could significantly reduce fraud and errors in reverse logistics systems, promoting greater trust and accountability in the supply chain.

The combination of RFID technology with artificial intelligence (AI), machine learning, and big data analytics holds significant potential for enhancing decision-making within reverse logistics processes. AI and machine learning algorithms can analyze vast amounts of real-time data collected by RFID systems, identifying patterns and trends that would be difficult for human operators to detect (Onukwulu *et al.*, 2022). Big data analytics could also play a crucial role in improving reverse logistics by enabling predictive analytics and optimizing decision-making across the supply chain. By processing and analyzing large volumes of data from multiple sources, companies could gain deeper insights into reverse logistics operations, such as identifying inefficiencies, optimizing delivery routes for returned products, and enhancing the allocation of resources for recycling and repair processes. Moreover, integrating AI and machine learning with RFID-based reverse logistics models could support dynamic decision-making, where systems automatically adjust to changing conditions such as fluctuating return volumes, seasonal demand, and the availability of resources.

As industries increasingly recognize the importance of sustainability and resource efficiency, there is an opportunity to expand the RE-RLOM model to a wider range of sectors (Adebisi *et al.*, 2022). The adoption of circular supply chain principles, which focus on reducing waste and promoting the reuse, recycling, and remanufacturing of products, can be accelerated by leveraging RFID technology. The global push towards a circular economy, driven by environmental

regulations, consumer preferences, and corporate sustainability goals, presents a significant opportunity for the broader adoption of the RE-RLOM model. By utilizing RFID for efficient tracking and inventory management in reverse logistics, companies can better manage the flow of products in a closed-loop system, reducing waste and improving recycling rates. In this context, RFID-enabled reverse logistics can foster the transition to a more sustainable global economy by optimizing the lifecycle of products and reducing their environmental footprint.

As RFID, AI, and big data continue to evolve, further research is necessary to maximize the potential of the RE-RLOM model. One of the key areas for future research is exploring the impact of technological advancements on reverse logistics optimization (Chukwuma-Eke *et al.*, 2022). Research could focus on the integration of emerging technologies such as 5G, which could enhance the speed and reliability of RFID systems, or the application of edge computing to process data closer to the point of collection, reducing latency and improving decision-making in real-time. Another important research direction is conducting comprehensive cost-benefit analyses of RFID-enabled reverse logistics systems across different industries. While the benefits of RFID are clear in terms of improved efficiency and sustainability, further research is needed to understand the full economic impact, particularly for small and medium-sized enterprises (SMEs) that may be hesitant to invest in the technology (Adekunle *et al.*, 2023). Studies could examine the long-term ROI of implementing RFID, considering factors such as initial investment, operational cost reductions, and potential for scalability. Moreover, research into regulatory frameworks is critical to ensure that RFID-enabled reverse logistics systems comply with data privacy laws and industry-specific regulations. As the global nature of supply chains grows, understanding how different regulatory environments influence the adoption of RFID and the implementation of circular supply chains will be crucial. Future studies could explore how regulatory standards in different regions impact the deployment of RFID systems and the broader adoption of circular economy practices.

CONCLUSION

The RFID-Enabled Reverse Logistics Optimization Model (RE-RLOM) represents a significant advancement in sustainable supply chain practices, particularly within circular economies. Through the integration of RFID technology, RE-RLOM enables efficient tracking, real-time visibility, and enhanced decision-making throughout the reverse logistics process. This optimization model offers multiple benefits, including improved operational efficiency by streamlining reverse logistics workflows, reducing lead times, and ensuring better coordination among stakeholders. Furthermore, it facilitates significant environmental benefits by reducing waste and promoting the recycling and reuse of materials, ultimately supporting a reduction in carbon footprints. Economically, the implementation of RE-RLOM leads to cost savings in logistics, higher asset recovery rates, and enhanced customer satisfaction through improved service levels.

The RE-RLOM also aligns with the growing global emphasis on sustainability and circular economy principles, offering a pathway for industries to reduce their environmental impact while optimizing resource utilization. The integration of DFSS (Design for Six Sigma) methodology ensures that the model is built on a foundation of continuous improvement, with a focus on meeting customer needs and sustainability goals while minimizing inefficiencies. By applying DFSS to reverse logistics, the model promotes data-driven decision-making and enhances the overall performance of reverse logistics systems.

Adopting innovative solutions such as the RE-RLOM is vital for achieving operational, environmental, and economic benefits in reverse logistics. The integration of advanced technologies, such as RFID and DFSS, plays a critical role in optimizing supply chain processes, fostering sustainability, and improving business performance. Future research and industry adoption will further refine this model, enabling it to tackle the growing challenges of waste reduction, resource management, and the transition toward more sustainable supply chains.

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